2019-20 draft Budget uucb April 3, 2019

Key Elements

- Budget is a reflection of both our recent challenges and our positive plans for the future
- Revenue Increases
- Grow and Thrive investments
- Increased Expenses
- Temporary reductions in programs
- Investments in process improvements

Revenue Changes

Increases

•	Full year's rental of the cottage	\$36,000 <i>,</i>
	 \$6,500 last year vs \$20,000 budgeted 	
•	Rental of the RE office and classroom	\$42,000.

Nothing last year

Rental increase in Good Earth office \$7,800.

\$4,200 last year

Transfer of \$5,000 from the Armstrong Garden fund for maintenance.

Nothing last year

• Increased Music Committee fundraising \$8,000.

• \$12,000 last year

• Increased Facility rentals \$20,000.

• based on restructuring marketing, sales and improving AV resources for renters. Estimated \$100,000 last year

Wake Now Our Vision funds \$67,000.

Decreases

• Pledges \$35,000.

Due to deaths and moves and reduced membership

Grow and Thrive Investments

- Executive Director full-time professionally experienced with finance, HR, facilities, planning and analytical skills
- Growth and Membership coordinator half-time
- Improved AV throughout facility with wifi, cellular, video, sound

Expense Increases

- COLA 2%
- Custodial and rental coordinator upgrades \$10,000
- Full-time Executive Director \$75-95,000 depending on qualifications
- Part-time Growth and Membership Coordinator \$20-26,000
- Outside financial statement production \$15,000
- CPA review \$15,000

Expense Reductions

Temporary

```
• Music – $26,000
```

• Family Ministry - \$29,000

• UUA and PCD Dues \$33,000

Permanent

- Healthcare \$15,000
 - switch to premium reimbursement plan

Other Improvements

- Streamline accounting processes
- Improve membership data management
- Improve publicity, social media and internal communications